### **DEFENSE BUSINESS BOARD**

## Meeting Minutes April 20, 2017 9:15 AM to 3:45 PM The Pentagon, Washington, D.C.

The Defense Business Board (DBB) is a federal advisory committee within the Department of Defense (DoD) operating pursuant to the Federal Advisory Committee Act of 1972, the Government in the Sunshine Act of 1976, and other appropriate federal regulations. The DBB meets quarterly and held its third session for fiscal year 2017 on April 20, 2017 with a public meeting from 9:15 AM to 3:45 PM in room 3E863 in the Pentagon, Washington, D.C.

#### **DBB** Members (voting)(19)

Michael Bayer (Chair) Nancy Killefer (Vice Chair) Cynthia Trudell (Vice Chair) Sandy Apgar Howard Cox Taylor Glover Jerry Hultin David Langstaff Shelly Lazarus Lon Levin Phillip Odeen William Phillips Arnold Punaro Mark Ronald Atul Vashistha Kevin Walker Joseph Wright Dov Zakheim Jack Zoeller

# **DBB** Consultants (non-voting)(1)

Neil Albert

**DBB Ex-Officios (non-voting)(0)** None

### DBB Staff (non-voting)(6)

Roma Laster, Executive Director and Designated Federal Officer Webster Bridges, Deputy Director CAPT Garrett Campbell, USN, Military Representative Lt Col Anthony Cianciolo, ANG, Military Representative Maj Lucas Buckley, USAF, Military Representative Capt Thomas Koch, USMC, Military Representative

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## **Public Session Attendees (5)**

Christopher J. Conway, JP Morgan Chase Samantha Ehlinger, FedScoop Alison D. Evans, Lewis-Burke Associates LLC Jon Etherton, Etherton and Associates, Inc. Jordana Mishory, Inside the Pentagon

# PREPARATORY WORK SESSION

Chairman Michael Bayer presented the award of the Office of the Secretary of Defense Medal for Exceptional Public Service to the Honorable Daniel Werfel, in recognition of his service to the DBB and the Nation.

After the brief ceremony, he discussed changes to the DBB quarterly meetings schedule initiated by the change in Secretaries of Defense and the DBB's upcoming work schedule.

## PUBLIC MEETING SESSION

At 10:30 AM, Web Bridges, Alternate Designated Federal Officer, opened the public session and welcomed the members of the public.

Michael Bayer, DBB Chairman, thanked everyone for attending and spoke briefly about the DBB's upcoming work.

### **Task Group Presentations**

Mr. Bayer introduced the Honorable Jerry Hultin, Task Group Chair for *Implications of Technology on the Future Workforce*, who briefed how this study will evaluate the potential for transformation of the Department's back office functions using artificial intelligence, machine learning, automation, and robotics. The task group will attempt to identify and examine how the private sector is utilizing (or planning to utilize) technological advancements in the workplace and how this can be replicated within DoD.

Atul Vashistha, Task Group member, followed this up with a discussion about government and business automation and that this effort is not about buying technologies and pushing them in. The focus is on finding the single source of truth in the data.

There was some discussion amongst the DBB Members in regards to recognizing that automation is a journey, that scope of the study is important, and that strong leadership and governance is required to accomplish this.

### END OF PUBLIC SESSION

### ADJOURNMENT

As no public comments were volunteered, Mr. Bridges adjourned the DBB's April 20, 2017 public meeting session at 11:15 AM.

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# PREPARATORY WORK SESSION

General Paul J. Selva, USAF, Vice Chairman Joint Chiefs of Staff spoke to the Board members in regards to upcoming challenges to the Department brought about by the change in Administrations, the next round of efficiencies, and the need to balance combat readiness with business efficiencies that make the Department ready for combat. Upon conclusion of his remarks General Selva exited.

The Honorable Robert Work, Deputy Secretary of Defense, arrived next and spoke to the Board members in regards to upcoming changes to the Department's budget and focus brought about by the change in Administrations and the challenges inherent with such a change.

Following the Deputy Secretary of Defense's departure, Michael Brown, Defense Innovation Unit Experimental, arrived and presented a briefing to the Board on China's Technology Transfer Strategy.

# END OF PREPARATORY WORK SESSION

I hereby certify, to the best of my knowledge, the foregoing minutes to be accurate and complete.

Michael Bayer Chairman Defense Business Board

May 9, 2017